



Opportunity, meet preparation.

How to thrive in the future of finance



Finance Transformation Certificate Program

As organizations modernize their finance function, only one-third of skills that their teams use today will be relevant in the future, according to KPMG subject matter professionals.

What your finance team looks like now is not what it will need to look like in the near future.

To remain competitive, you must take advantage of the efficiencies of automation and reskill your staff.

It will be difficult. You will need to make tough decisions — but where to start shouldn't be one of them.

That's why we developed the Finance Transformation Certificate Program. Co-developed with KPMG, these certificate programs will help you understand how finance is changing, as well as the new skills and capabilities your staff will need to develop.

Ideal for executive and management levels, and high-performing individual contributors, these programs highlight the need for the finance function to:

- · Modernize the infrastructure.
- Evolve your team's capabilities.
- Create and preserve value for the organization.

(See page 2 for more detail)

For more information on learning for your finance and accounting staff: Call **800.634.6780**, option 1, or email **aicpalearning@aicpa.org**.

Embrace the future of finance.

If your finance team does not have the necessary skill sets, your organization will be at a clear disadvantage. Act now to proactively evolve their skills and capabilities. Register your staff for our three-part series. They will receive a digital badge for each certificate program they complete.

Certificate program	Description	Format
Finance Transformation: Manage Disruption Certificate (6–8 hours)	 Understand why and how the business environment is changing and the impact disruption could have on your organization. 	Webcast Live classroom Online self-study
	 Recognize how the finance team can move toward digital transformation. 	
Finance Transformation: Ignite Change Certificate (8–10 hours)	 Understand the emerging models of finance organizations. 	Coming summer 2019
	 Identify emerging roles and the underlying competencies and skills that will be needed. 	
Finance Transformation: Transform Skills Certificate (TBA hours)	 How to build the skills needed to succeed in the future finance organization. 	Coming fall 2019

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